

## Acronyms & Abbreviations

AMCHP	Association of maternal & child health programs
CBO	Community based organization
CD	Communicable disease
CDC	Centers for disease control & prevention
CTG	Community transformation grant
DEBI	Diffusion of effective behavioral interventions
DENR	Department of the environment & natural resources
DHHS	Department of health and human services
DMA	Division of medical assistance (medicaid)
DMH/DD/SA	Division of mental health, development disabilities, & substance abuse
DOJ	Department of justice
DPI	Department of public instruction
DTTAC	Diabetes training & technical assistance center
EBP	Evidence based practice
EPI	Epidemiology
FBO	Faith-based organization
HDSP	Heart disease and stroke prevention
HRSA	Health resources and services administration
IMB	Into the mouths of babes
IOM	Institute of medicine
IPP	Infertility prevention project
IPRC	Injury prevention research center
LHD	Local health department
MCHB	Maternal and child health bureau
NACDD	National association of chronic disease directors
NC-VDRS	NC violent death reporting system
NHLBI	National heart, lung, and blood institute
NIH	National institutes of health
NIOSH	National institute for occupational safety and health
OEEB	Occupational and environmental epidemiology branch
PAN	Physical activity and nutrition branch
SBI	State bureau of investigation
STD	Sexually transmitted disease
TA	Technical assistance
TB	Tuberculosis
TPCB	Tobacco prevention and control branch

HNC2020 Resource Gaps Matrix - DIVISION OF PUBLIC HEALTH										
Blue Shaded Rows - No DPH Section was identified as having direct responsibility										
DPH PROVIDES										
FOCUS AREA / OBJECTIVE	TA Y/N	TA NAME	TA CONTACT PERSON	TA CONTACT INFO	\$ Y/N	FUNDING SOURCE	FUNDING CONTACT PERSON	FUNDING CONTACT INFO	OTHER INFORMATION	
<b>Physical activity &amp; nutrition</b>										
1	Y	Increase the percentage of high school students who are neither overweight nor obese	Eat Smart, Move More Community Grants	Mary Bea Kolbe	marybea.kolbe@dhhs.nc.gov	Y	PAN - Physical Activity and Nutrition Branch	Mary Bea Kolbe	marybea.kolbe@dhhs.nc.gov	www.eatsmartmovemorenc.com/Funding/CommunityGrants.html
2	Y	Increase the percentage of adults getting the recommended amount of physical activity	Active Living	Active Living Leads in CTG Regions; Tish Singletary	tish.singletary@dhhs.nc.gov	Y	CTG - Community Transformation Grant	Tish Singletary, David Clear	tish.singletary@dhhs.nc.gov david.clear@dhhs.nc.gov	Comprehensive plans to incorporate health, joint use agreements
	Y		Eat Smart, Move More Community Grants	Mary Bea Kolbe	marybea.kolbe@dhhs.nc.gov	Y	PAN - Physical Activity and Nutrition Branch	Mary Bea Kolbe	marybea.kolbe@dhhs.nc.gov	www.eatsmartmovemorenc.com/Funding/CommunityGrants.html
3	Y	Increase the percentage of adults who report they consume fruits and vegetables five or more times per day	Healthy Eating	Healthy Eating Leads in CTG Regions; Tish Singletary	tish.singletary@dhhs.nc.gov	Y	CTG -Community Transformation Grant	Tish Singletary, Karen Stanley	tish.singletary@dhhs.nc.gov karen.stanley@dhhs.nc.gov	Farmers markets, fruit/vegetable outlets, small retail stores
	Y		Eat Smart, Move More Community Grants	Mary Bea Kolbe	marybea.kolbe@dhhs.nc.gov	Y	PAN - Physical Activity and Nutrition Branch	Mary Bea Kolbe	marybea.kolbe@dhhs.nc.gov	www.eatsmartmovemorenc.com/Funding/CommunityGrants.html
	Y		Community Gardens Initiative	Diane Beth	diane.beth@dhhs.nc.gov	N				
<b>Injury &amp; violence</b>										
1	Y	Reduce the unintentional poisoning mortality rate	State Advisory Council on Poisoning	Scott Proescholdbell	scott.proescholdbell@dhhs.nc.gov	Y	Injury & Violence Prevention Branch	Alan Dellapenna	alan.dellapenna@dhhs.nc.gov	Surveillance data
2	Y	Reduce the unintentional falls mortality rate	(1) State and local coalition building; EBS information (2) Surveillance data	(1)Jennifer Woody, (2)Scott Proescholdbell	jennifer.woody@dhhs.nc.gov, scott.proescholdbell@dhhs.nc.gov	N				
3	Y	Reduce the homicide rate	(1) NC-Violent Death Reporting System NC-VDRS and Surveillance data (2) State Advisory Council on Violence	(1)Scott Proescholdbell, (2)Tammy Norwood, NC-VDRS Program Manager	scott.proescholdbell@dhhs.nc.gov, tammy.norwood@dhhs.nc.gov	N				
<b>Maternal &amp; infant health</b>										
1	Y	Reduce the infant mortality racial disparity between whites and African Americans	(1)Healthy Beginnings, (2)Baby Love Plus	(1)Belinda Pettiford, (2)Shelby Weeks	Belinda.Pettiford@dhhs.nc.gov, Shelby.Weeks@dhhs.nc.gov	Y	Women's Health Branch	Belinda Pettiford, Shelby Weeks	Belinda.Pettiford@dhhs.nc.gov, Shelby.Weeks@dhhs.nc.gov	LHDs, CBOs, FBOs
2	Y	Reduce the infant mortality rate	(1)Healthy Beginnings, (2)Baby Love Plus, (3)SIDS Program	(1)Belinda Pettiford, (2)Shelby Weeks, (3)Tonya Daniel	Belinda.Pettiford@dhhs.nc.gov; Shelby.Weeks@dhhs.nc.gov; Tonya.Daniel@dhhs.nc.gov	Y	Women's Health Branch	Belinda Pettiford, Tonya Daniel, Shelby Weeks	Belinda.Pettiford@dhhs.nc.gov; Tonya.Daniel@dhhs.nc.gov; Shelby.Weeks@dhhs.nc.gov	LHDs, CBOs, FBOs
3	Y	Reduce the percentage of women who smoke during pregnancy	Women's Health and Tobacco Use Program	Judy Ruffin	Judy.Ruffin@dhhs.nc.gov	N				www.tobaccopreventionandcontrol.ncdhhs.gov.
<b>STD &amp; unintended pregnancy</b>										
1	Y	Decrease the percentage of pregnancies among adults that unintended	Family Planning Program, Baby Love Plus	Sydney Atkinson; Shelby Weeks	Sydney.Atkinson@dhhs.nc.gov; Shelby.Weeks@dhhs.nc.gov	Y	Women's Health Branch	Sydney Atkinson; Shelby Weeks	Sydney.Atkinson@dhhs.nc.gov; Shelby.Weeks@dhhs.nc.gov	LHDs; CBOs
2	Y	Reduce the percentage of positive results among individuals aged 15 to 24 tested for chlamydia	STD 101 Training	CD Branch/EPI- Pete Moore	pete.moore@dhhs.nc.gov	N				
	Y		IPP (Infertility Prevention Project)	Ronald Higgonbotham	ronald.higgonbotham@dhhs.nc.gov	Y	CD Branch/EPI			
3	Y	Reduce the rate of new HIV infection diagnoses	HIV Counseling, Testing & Referral Training	Ronald Higgonbotham	ronald.higgonbotham@dhhs.nc.gov	Y	CD Branch/EPI	Ronald Higgonbotham	ronald.higgonbotham@dhhs.nc.gov	Whetstone Consultations, whetstoneconsultations.com/ Cherrit Britton
	Y		(1)Integrated Targeted Testing & Referral Services, (2)Evidence Based Intervention Services, (3)Substance Abuse Testing & Referral Services, (4)Expanded Jail Testing, (5)STD/TB Drug Shipment Programs	(1)Marti Eisenberg, (2)Cheryl Gill, (3)Kristena Clay-James, (4)Jan Scott, (5)Kristen Hancock	marti.eisenberg@dhhs.nc.gov, cheryl.t.gill@dhhs.nc.gov, kristena.clay-james@dhhs.nc.gov, jan.scott@dhhs.nc.gov, kristen.hancock@dhhs.nc.gov	Y	CD Branch/EPI	Pete Moore	pete.moore@dhhs.nc.gov	
	Y		Rapid Test Training	Janet Alexander	janet.alexander@dhhs.nc.gov	N				

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	Y	HIV 101 Training	Pete Moore	pete.moore@dhhs.nc.gov	N				
	Y	Phlebotomy Training	Constance Jones	constance.jones@dhhs.nc.gov	N				
	Y	Capacity Building Assistance Information Resource System	Kristena Clay-James	kristena.clay-james@dhhs.nc.gov	N				Strengthen organizations capacity to implement HIV/STD Prevention ie. Program Evaluation, Adaptation of Diffusion of Effective Behavioral Interventions (DEBI's)
<b>Substance abuse</b>									
1		Reduce the percentage of high school students who had alcohol on one or more of the past 30 days							
2	Y	BAT Mobile Booze It & Lose It Program	Paul Glover	paul.glover@dhhs.nc.gov	N				Booze It & Lose It checkpoint assistance and related training for local law enforcement agencies
3		Reduce the percentage of individuals aged 12 years and older reporting any illicit drug use in the past 30 days							
<b>Mental health</b>									
1	Y	ASSIST	Jane Miller	jane.miller@dhhs.nc.gov	Y	Injury & Violence Prevention Branch	Alan Dellapenna	alan.dellapenna@dhhs.nc.gov	Provides training for trusted adults in the lives of vulnerable youth
2		Decrease the average number of poor mental health days among adults in the past 30 days							
3		Reduce the rate of mental health-related visits to Eds							
<b>Oral health</b>									
1	Y	Increase the percentage of children aged 1-5 years enrolled in Medicaid who received any dental service during the previous 12 months	(1) Dental screening, referral and follow-up for children in kindergarten and fifth grade, (2) <i>Into the Mouths of Babes</i> (IMB) training and support for medical providers.	(1)Martha Taylor, (2)Kelly Close	martha.taylor@dhhs.nc.gov, kelly.close@dhhs.nc.gov	N			
2	Y	Decrease the average number of decayed, missing, or filled teeth among kindergartners	(1) Support for fluoridation (2) <i>Into the Mouths of Babes</i> (IMB) training, (3) Data collection and dissemination	(1)Rebecca King, (2)Kelly Close, (3)Martha Taylor	rebecca.king@dhhs.nc.gov, kelly.close@dhhs.nc.gov, martha.taylor@dhhs.nc.gov	Y	Oral Health Section	Madge Cohen	madge.cohen@dhhs.nc.gov
3	Y	Decrease the percentage of adults who have had permanent teeth removed due to tooth decay or gum disease	Support for fluoridation	Rebecca King	rebecca.king@dhhs.nc.gov	Y	Oral Health Section	Madge Cohen	madge.cohen@dhhs.nc.gov
									Dental sealants, weekly fluoride mouthrinse and dental health education for elementary schoolchildren.
<b>Environmental health</b>									
1	Y	Increase the percentage of air monitor site meeting the current ozone standard of 0.075 ppm	(1)Occupational and Environmental Epidemiology Branch, (2)NC Asthma Program	(1)Nirmalla Barros, (2)Winston Lao	nirmalla.barros@dhhs.nc.gov, winston.lao@dhhs.nc.gov	N	Occupational and Environmental Epidemiology Branch	Mina Shehee	Mina.Shehee@dhhs.nc.gov
2	Y	Increase the percentage of the population being served by CWS with no maximum contaminant level violations	Occupational and Environmental Epidemiology Branch	Nirmalla Barros	nirmalla.barros@dhhs.nc.gov	N	Occupational and Environmental Epidemiology Branch	Mina Shehee	Mina.Shehee@dhhs.nc.gov
3	Y	Reduce the mortality rate from work-related injuries	Occupational Surveillance Program & Advisory Group, Occupational and Environmental Epidemiology Branch	Sheilia Higgins	sheila.higgins@dhhs.nc.gov	N	Occupational and Environmental Epidemiology Branch	Sheilia Higgins	sheila.higgins@dhhs.nc.gov
<b>Infectious disease &amp; foodborne illness</b>									

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1	Y	Increase the percentage of children aged 19-35 months who receive the recommended vaccines	State supplied recommended vaccines for VFC eligible children	Brandon Rector	brandon.rector@dhhs.nc.gov	Y	Immunization Branch	Gary Walker	gary.walker@dhhs.nc.gov	Education site visits to assess the coverage rates of providers and determine strategies for improvement; Wendy Holmes <a href="mailto:wendy.holmes@dhhs.nc.gov">wendy.holmes@dhhs.nc.gov</a>
2	Y	Reduce the pneumonia and influenza mortality rate	State supplied influenza and pneumococcal vaccines for eligible populations	Brandon Rector	brandon.rector@dhhs.nc.gov	Y	Immunization Branch	Gary Walker	gary.walker@dhhs.nc.gov	Educational efforts and media campaigns to encourage pneumonia and influenza vaccines; Andrea Held <a href="mailto:andrea.held@dhhs.nc.gov">andrea.held@dhhs.nc.gov</a>
3	Y	Decrease the average number of critical violations per restaurant/food stand	The Food Protection Program	Larry Michael	Larry.Michael@dhhs.nc.gov	Y	Inspections, Statistics and Fees Program	Jackie Glenn	Jackie.Glenn@dhhs.nc.gov	TA to LHDs through regional staff
<b>Social determinants of health</b>										
1 Decrease the percentage of individuals living in poverty										
2 Increase the four-year high school graduation rate										
3 Decrease the percentage of people spending more than 30% of their income on rental housing										
<b>Chronic disease</b>										
1	Y	Reduce the cardiovascular disease mortality rate	Heart Disease and Stroke Prevention Branch.	Anita Holmes	anita.holmes@dhhs.nc.gov	N				State and Regional HDSP personnel can serve as resource persons for TA and consultation; regional staff may be available for site visits; <a href="http://www.startwithyourheart.com">www.startwithyourheart.com</a> <a href="http://www.ncstrokeregistry.com">www.ncstrokeregistry.com</a>
2	Y	Decrease the percentage of adults with diabetes	HELP-PD	Joanne Rinker	Joanne.rinker@dhhs.nc.gov	N				TA to LHDs who participate in Wake Forest University's HELP-PD
3	Y	Reduce the colorectal cancer mortality rate	Cancer Branch - education/assistance on EBS	Linda Rohret	linda.rohret@dhhs.nc.gov	N				The development of the new cancer plan includes colorectal cancer as a top priority and includes evidence-based strategies to be utilized throughout the state. A Systems Approach to Screening grant funded by the NACDD will provide monies to the Cancer Branch to work with community care agencies and ORH to test evidence-based provider reminder systems.
<b>Cross-cutting</b>										
1 Increase average life expectancy										
2 Increase the percentage of adults reporting good, very good, or excellent health										
3 Reduce the percentage of non-elderly uninsured individuals										
4	Y	Increase the percentage of adults who are neither overweight nor obese	Eat Smart, Move More, Weigh Less (Weight Management)	Surabhi Aggarwal	surabhi.aggarwal@dhhs.nc.gov	N				(1) <a href="http://esmmweighless.com/">esmmweighless.com/</a> (2) will work with communities to locate funding
	Y		Eat Smart, Move More Community Grants	Mary Bea Kolbe	marybea.kolbe@dhhs.nc.gov	Y	PAN - Physical Activity and Nutrition Branch	Mary Bea Kolbe	marybea.kolbe@dhhs.nc.gov	<a href="http://www.eatsmartmovemorenc.com/Funding/CommunityGrants.html">www.eatsmartmovemorenc.com/Funding/CommunityGrants.html</a>

HNC2020 Resource Gaps Matrix - OTHER AGENCY RESOURCES							
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<b>Physical activity &amp; nutrition</b>							
1	Increase the percentage of high school students who are neither overweight nor obese						
2	Increase the percentage of adults getting the recommended amount of physical activity						
3	Increase the percentage of adults who report they consume fruits and vegetables five or more times per day						
<b>Injury &amp; violence</b>							
1	Reduce the unintentional poisoning mortality rate	(1) UNC Injury Prevention Research Center (IPRC)- Evaluation (2) Carolina Poison Center (3) Controlled Substance Reporting System	(1) Mariana Garrettson (3) Bill Bronson	(1)marianag@email.unc.edu (2) www.ncpoisoncenter.org (3)william.bronson@dhhs.nc.gov			
2	Reduce the unintentional falls mortality rate	UNC-CH Center for Health Promotion and Disease Prevention	Ellen Schneider	ecschnei@email.unc.edu			local, state, and national coalitions; EBPs, policy, data and research
3	Reduce the homicide rate	(1) State Bureau of Investigation; (2) UNC Youth Violence Project (ACE)	(2) Paul Smokowski	(2)smokowsk@email.unc.edu			
<b>Maternal &amp; infant health</b>							
1	Reduce the infant mortality racial disparity between whites and African Americans	March of Dimes, NC Healthy Start Foundation, Center for Maternal and Infant Health, Child Fatality Task Force	Amy Mullinex; Sarah Verbiest; Elizabeth Hudgins; Janice Freedman	amullenix@marchofdimes.com; sarah_verbeist@med.unc.edu; elizabeth.hudgins@dhhs.nc.gov; janice@nhealthystart.org			www.healthystart.org
2	Reduce the infant mortality rate	March of Dimes, NC Healthy Start Foundation, Center for Maternal and Infant Health, Child Fatality Task Force	Amy Mullinex; Sarah Verbiest; Elizabeth Hudgins; Janice Freedman	amullenix@marchofdimes.com; sarah_verbeist@med.unc.edu; elizabeth.hudgins@dhhs.nc.gov; janice@nhealthystart.org			www.healthystart.org
3	Reduce the percentage of women who smoke during pregnancy	Smoke-Free Families, Project ASSIST, NC Prevention Partners, NC Healthy Start Foundation, and Center for Maternal and Infant Health	Sarah Verbiest	sarah_verbeist@med.unc.edu			
<b>STD &amp; unintended pregnancy</b>							
1	Decrease the percentage of pregnancies among adults that unintended						
2	Reduce the percentage of positive results among individuals aged 15 to 24 tested for chlamydia						
3	Reduce the rate of new HIV infection diagnoses	Testing Site Resource, CDC		hivtest.cdc.gov			Free resource

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<b>Substance abuse</b>							
1	Reduce the percentage of high school students who had alcohol on one or more of the past 30 days	DMH/DD/SAS	Janice Petersen	<a href="mailto:janice.petersen@dhhs.nc.gov">janice.petersen@dhhs.nc.gov</a>			
2	Reduce the percentage of traffic crashes that alcohol-related	DMH/DD/SAS	Janice Petersen	<a href="mailto:janice.petersen@dhhs.nc.gov">janice.petersen@dhhs.nc.gov</a>			
3	Reduce the percentage of individuals aged 12 years and older reporting any illicit drug use in the past 30 days	DMH/DD/SAS	Janice Petersen	<a href="mailto:janice.petersen@dhhs.nc.gov">janice.petersen@dhhs.nc.gov</a>			
<b>Mental health</b>							
1	Reduce the suicide rate	Prevention & Early Intervention, Community Policy Mgmt- DMH/DD/SA	Susan Robinson	<a href="mailto:susan.robinson@dhhs.nc.gov">susan.robinson@dhhs.nc.gov</a>			
2	Decrease the average number of poor mental health days among adults in the past 30 days						
3	Reduce the rate of mental health-related visits to Eds						
<b>Oral health</b>							
1	Increase the percentage of children aged 1-5 years enrolled in Medicaid who received any dental service during the previous 12 months	(1) Division of Medical Assistance data (2) NC Pediatric Society (3) NC Academy of Family Physicians	(1) DMA (2) NC Pediatric Society (3) NC Academy of Family Physicians	(1) 919-855-4280 (2) <a href="http://www.ncpeds.org">www.ncpeds.org</a> (3) <a href="http://www.ncafp.com">www.ncafp.com</a>			
2	Decrease the average number of decayed, missing, or filled teeth among kindergartners	Technical support for fluoridation - Water Supply Section, DENR		<a href="http://www.ncwater.org">www.ncwater.org</a>			
3	Decrease the percentage of adults who have had permanent teeth removed due to tooth decay or gum disease	Technical support for fluoridation - Water Supply Section, DENR		<a href="http://www.ncwater.org">www.ncwater.org</a>			
<b>Environmental health</b>							
1	Increase the percentage of air monitor site meeting the current ozone standard of 0.075 ppm	NC Division of Air Quality, NC Air Awareness Program		<a href="http://www.ncair.org/airaware">www.ncair.org/airaware</a>			
2	Increase the percentage of the population being served by CWS with no maximum contaminant level violations	NC Public Water Supply Section		<a href="http://www.ncwater.org/pws">www.ncwater.org/pws</a>			
3	Reduce the mortality rate from work-related injuries	(1) North Carolina Department of Labor Consultative Services (2) Bureau, Safety and Health Council of NC, (3) NC Industrial Commission, (4) NC Agromedicine Institute at ECU	(2) Chip McDonald, (3) Dennis Parnell, (4) Robin Tutor-Marcum	(1) <a href="http://www.nclabor.com/osha/consult/consult">www.nclabor.com/osha/consult/consult</a> , (2) <a href="mailto:chipmcd@safetync.org">chipmcd@safetync.org</a> , (3) <a href="mailto:dennis.parnell@ic.nc.gov">dennis.parnell@ic.nc.gov</a> , (4) <a href="mailto:Robin.Tutor@ecu.edu">Robin Tutor tutorr@ecu.edu</a>	Farm Bureau of NC	<a href="http://www.ncfb.org/programs/fs/rops.cfm">www.ncfb.org/programs/fs/rops.cfm</a>	Farm Bureau of NC subsidizes devices to prevent tractor rollover
<b>Infectious disease &amp; foodborne illness</b>							

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1	Increase the percentage of children aged 19-35 months who receive the recommended vaccines						
2	Reduce the pneumonia and influenza mortality rate						
3	Decrease the average number of critical violations per restaurant/food stand	(1) NC Cooperative Extension (2) NCSU Dept. of Food Science		(1)www.ces.ncsu.edu/categories/agriculture-food/food-safety-processing/ (2) ncsu.edu/foodscience/extension.htm			
<b>Social determinants of health</b>							
1	Decrease the percentage of individuals living in poverty						
2	Increase the four-year high school graduation rate	Department of Public Instruction	Paula Hudson Hildebrand ; Ellen Essick	phildebrand@dpi.state.nc.us; eesick@dpi.state.nc.us			
3	Decrease the percentage of people spending more than 30% of their income on rental housing						
<b>Chronic disease</b>							
1	Reduce the cardiovascular disease mortality rate	American Heart Assoc / American Stroke Assoc	Betsy Vetter	betsy.vetter@heart.org		(1) millionhearts.hhs.gov (2) www.cdc.gov/heartdisease/ (3) www.cdc.gov/dhdsp	
						Community Guide for Community and Clinical Preventive Services	
						Evidence-Based Guidelines for Cardiovascular Disease Prevention in Women	circ.ahajournals.org/content/109/5/672.full.pdf+html
		The Carolinas Center for Medical Excellence		www.thecarolinascenter.org			
						A Population-Based Policy and Systems Change Approach to Prevent and Control Hypertension and Strategies to Reduce Sodium	available at www.iom.edu
						National Heart, Lung, and Blood institute	available at www.nhlbi.nih.gov
		NACDD		www.chronicdisease.org	Margaret Casey	mcasey@chronicdisease.org	
2	Decrease the percentage of adults with diabetes	Wake Forest University	Caroline Blackwell	cblackwe@wakehealth.edu			

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	DTTAC Diabets Training and Technical Assistance Center, Emory Univdersiy		www.dttac.org				DTTAC provides courses to 4 YMCA's (Cleveland, McDowell, Buncombe and Mecklenburg) and Centrol de Enlace Health Clinic in Burnsville using DPP curriculum .
3	Reduce the colorectal cancer mortality rate						
<b>Cross-cutting</b>							
1	Increase average life expectancy						
2	Increase the percentage of adults reporting good, very good, or excellent health						
3	Reduce the percentage of non-elderly uninsured individuals						
4	Increase the percentage of adults who are neither overweight nor obese						